ARTEMIS

Alliance for Regional Transition, Equality, Mobility, Inclusion and Sustainability

ARTEMIS European University: Celebrating One Year of Achievements

Introduction

One year ago, ARTEMIS European University launched its mission to foster transnational collaboration, create innovative education and training framework, establish transnational research structures, support innovation, and its link to civil society, bringing together eight partner universities and 80 associated partners around the core theme of mobility.

Today, we proudly celebrate the remarkable achievements that mark this first anniversary on December 1st 2025.

Section 1: Key Achievements

WP1 – Governance and Strategic Framework

Led by **Clermont Auvergne University**, ARTEMIS has successfully established a robust governance and project management structure that has been operational for one year.
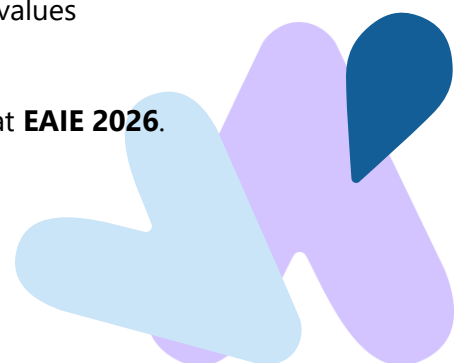
- The **Governing Board** has convened three times, making key decisions such as guidelines for Blended Intensive Programmes (BIPs), defining mobility strategies, and validating milestones and deliverables.

- Avisory Boards include:

  - **Student Board** (met once online)

  - **GDIB** (met twice online)

  - **Stakeholder Board**, scheduled to meet during the highlight event in Clermont-Ferrand when all the boards will meet in-person (3–5 December 2025).

Project management has advanced with procedures for the daily life of ARTEMIS, as for risk management, standardized templates, and improved communication tools among partners. Work will continue to strengthen these processes.

A **Public Affairs Committee** is now active, serving as a consultative body to:

- Identify strategic events and stakeholders

- Validate key communication messages aligned with ARTEMIS values

- Ensure coordination across public engagements
  Thanks to this committee, ARTEMIS has applied for a session at **EAIE 2026**.

WP2 – ARTEMIS inter–university campus

Led by **UOC, Romania**, WP2 has achieved various objectives, from digital activities to the organization of international weeks.

Foundational activities to build **a connected and interoperable digital ecosystem** have been successfully initiated. Partner institutions established a shared digital governance approach through regular coordination meetings and collaborative decision-making structures. As a consequence, the planning phase of the ARTEMIS platform has begun, addressing interoperability, authentication, user experience, and alignment with European Student Card and Erasmus Without Paper frameworks.

The first version of the **ARTEMIS website** is live, serving as the gateway for students, staff, partners, and external stakeholders. It includes institutional presentations, news and events, and engagement channels.

WP2 has strongly engaged to develop **an inclusive inter-University campus**, with the establishment of an Inclusiveness Roadmap and the organization of the first diversity day in December 2025.The event model will serve as a blueprint for future editions.

The work has started to create an **ARTEMIS Sustainable Development Toolbox** and prepared for future events such as Sustainable Days and Circular Economy Forums.
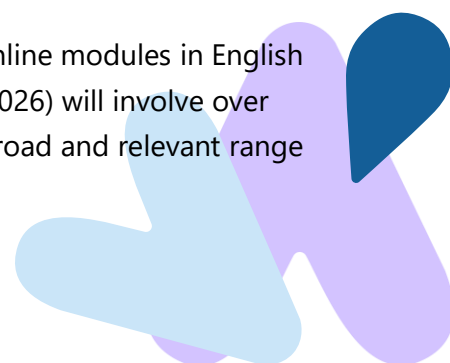
WP2 has managed to establish the foundation for the structure of international collaboration, thanks to the organization of international weeks, the establishment of the Mobility Hub and the development of an ARTEMIS framework for language courses.

To create an ARTEMIS community, WP2 has designed operational framework for ARTEMIS communities and **Ambassadors' program**. For the career services, the inventory is now completed; methodologies for online courses, job fairs, and mentoring finalized.

WP3 – Future-Proof Education

Led by **VIVES**, WP3 has delivered significant progress:

- **Joint Vision on Future-Proof Education**: ARTEMIS defines future-proof education as both preparation for upcoming challenges and a tool to shape the future. This vision rests on six core pillars, ensuring resilience, European values, and leadership for a better Europe.

- **Staff Training Programmes**: Launching early 2026, 15 free online modules in English will support educators of tomorrow. A pilot phase (Jan–June 2026) will involve over 200 teachers from partner institutions. The modules cover a broad and relevant range of topics, such as:

1. Generative AI for Instruction and Evaluation

2. Creating inclusive learning environments

3. Effectively managing to dos and priorities / Project management with AI

4. Design of blended learning and e-courses

5. Developing teachers' transversal competences

6. Group learning

7. Proactive strategies to promote active learning and prevent procrastination

8. Developing interdisciplinary learning experiences

9. Designing a Collaborative Online International Learning (COIL)

10. Purpose-driven skills: digital & green transformation

11. Pedagogical-didactic quality: the basics

12. Implementing adaptive learning technologies

13. Teaching and Learning in a digital era

14. Understanding Interculturality for Inclusive Teaching

15. Mental Health Empowerment for Teachers & Students

A piloting phase of these modules will take place between January and June 2026 involving more than 200 teachers from ARTEMIS partner institutions.

WP4 – Research Pathways

Led by University of Ioannina

In the framework of WP4, and on the occasion of the first ARTEMIS Non-Conference, we designed a broader Festival concept to incorporate additional activities alongside the Non-Conference. This three-day interactive journey (13-15/10/2025) brought together the Non-Conference (WP4), the Pinnacle Summit (WP4) and the UoI ARTEMIS Days (WP7), enriched by side meetings, roundtables and collaborative sessions with ARTEMIS alliance partners, UoI staff and students, and local stakeholders.

1. Young Researchers' Annual Non-Conference

Ioannina, 14-15 October 2025

The Young Researchers' Annual Non-Conference brought together more than 60 researchers for two days of peer-led, highly participatory sessions on resilience in science. Designed as an informal alternative to a traditional conference, the event explored resilience across the scientific process, innovation under constraints, personal well-being and career sustainability, and the construction of resilient research networks. The 2025 Non-Conference benefited from strong visibility and cross-institutional participation, reinforcing ARTEMIS as a supportive and inclusive research ecosystem. Its collective outcomes—ranging from proposals for shared mobility tools to strengthened inter-pillar dialogue—contributed foundational insights for the development of the ARTEMIS Research Centres.

2. Pinnacle Summit

Ioannina, 15 October 2025

Organised by the University of Perugia as part of the Artemis Festival held in Ioannina, the Pinnacle Summit convened partners for a high-level dialogue on "Resilience and Cities," bringing together academic leaders, researchers, and stakeholders to examine how urban environments can adapt to social, environmental, and technological pressures. The Summit provided a strategic platform for integrating WP4 research perspectives with broader Alliance priorities, spotlighting cross-pillar synergies and regional case studies.

Through focused sessions and expert exchanges, the event advanced a shared understanding of urban resilience and informed ARTEMIS' forward-looking agenda on sustainable, inclusive, and interdisciplinary approaches to regional development. Resilience was examined through the lens of cultural heritage, stressing how museums, historic sites, and identity-bearing places can sustain community cohesion during periods of change. Several contributions addressed the relationship between cities and their past, showing how architectural studies, photography, and digital storytelling can help reinterpret urban transformations, reveal long-standing vulnerabilities, and inspire new visions for the future. Creative and experimental practices also played a central role. Temporary installations, street art, and tactical urbanism were presented as tools capable of activating neglected spaces, encouraging citizen participation, and fostering new forms of urban creativity. Artistic and perceptive exercises further explored how individuals can re-engage with public spaces, developing new ways of experiencing and imagining the city. The regeneration of monuments and abandoned small towns emerged as another significant theme. Presentations showed how immaterial actions—such as art events, colour, visual projections, and community involvement—can bring new life to forgotten places, transforming constraints and safety measures into opportunities for cultural expression and local revitalization.

Visual culture was discussed as a key factor in shaping collective identity, with archival images, community photography, and media representations contributing to a renewed sense of belonging and shared memory. Urban transformation was also explored through

contemporary planning strategies that integrate green infrastructures, pedestrian mobility, and experimental architectural approaches, demonstrating how rapidly evolving cities can enhance resilience by rethinking their spatial, cultural, and environmental frameworks.

3. Doctoral Blossom event

At the intersection of WP3 and WP4, a completely original synergy scheme for doctoral researchers was designed, the doctoral blossom. This scheme is intended to activate inter-institutional exchanges on a micro scale, through meetings between pairs of doctoral candidates and their supervising professors, with immediate impact on methodology, bibliography, and funding. At the same time, networks are strengthened and possibilities for joint research and joint degrees are established. The doctoral blossom was piloted within the framework of the Artemis Festival 2025 and will be made available as a toolkit for free use within the alliance and beyond.

3. Research Centres Set-up Framework

The set-up of the three ARTEMIS Research Centres—anchored to Technology & Transport, Health & Environment, and Migration & Human Rights—marked a major milestone for the Alliance. Developed through extensive partner consultations, the Research Centres Framework provides a clear blueprint for how the Centres will operate as interdisciplinary hubs, facilitating joint research agendas, staff mobility, training activities, and project proposal development. With their structure now formalised, the Framework establishes a stable and strategic foundation for strengthening research collaboration across the Alliance and ensuring sustained impact aligned with our mission.

WP 5 - Sustainable Innovation and Knowledge Transfer

Lead by **OTH Regensburg**, WP5 has driven Innovation and Sustainability Across ARTEMIS

WP5 successfully hosted the **ARTEMIS Networking & Transfer Event** in Regensburg **(April 7–10, 2025)**, welcoming 40 representatives from eight partner universities. The program featured innovation tours, startup insights, and a vibrant cultural agenda, including the **Europavox final** and a collaborative performance on the historic Stone Bridge. This event strengthened knowledge transfer, entrepreneurship support, and community spirit across the alliance—showcasing how ARTEMIS connects regional innovation strengths to European-level collaboration and impact.

WP5 completed an **ESG strategy** as part of its mandate to develop sustainable knowledge and technology transfer. Building on ecosystem-mapping outcomes, WP5 introduced ESG-

oriented tasks in collaboration with other WPs and stakeholders. The strategy includes partnerships with ESG-friendly private investors to support ARTEMIS' incubation program—ensuring sustainability is embedded in every innovation initiative.

The draft **ARTEMIS incubation program** was presented at the **EAIE Conference in Gothenburg**. This alliance-wide initiative aims to create and support startups that bring innovations from ARTEMIS' three research pillars—**Technology & Transport**, **Health & Environment**, and **Migration & Human Rights**—to market. The program combines online and offline courses, coaching, and events, leveraging ARTEMIS' network and ecosystem-mapping activities to foster entrepreneurial excellence.

WP6 – Societal Engagement and Regional Transition

Lead by **TTK and UniPG**, WP6 Highlights include co-creation events with local stakeholders, companies, municipalities, and communities.

- Partners delivered a **Regional Challenges Mapping Report**, forming the basis for **Living Labs** and **Travelling University** initiatives.

- An interregional community is emerging, fostering knowledge exchange and scalable solutions across regions.

Academic Collaboration and Research Excellence

- **Blended Intensive Programmes (BIPs)** organized by all partners;

- **European Projects** initiated across the alliance;

- **In-person meetings** for the achievements of tasks and activities of the alliance;

- Development of **an Erasmus+ umbrella agreement** and the signature of a **memorandum of understanding**;

- Development of **an IRO network** within the Universities of the alliance;

WP7 - Dissemination, Communication, and Sustainability

Led by HVL, WP7 has delivered a full communication and dissemination framework that has strengthened visibility, alignment, and engagement across the entire alliance.

Communication & Design Framework:

Established the overall communication strategy and the complete ARTEMIS design guide, ensuring a unified identity and consistent communication across all partners.

Website Development (with WP2):

Led the structure, content development, and rollout of the first version of the ARTEMIS website. The site now serves as a clear and accessible gateway for students, staff, partners, and external stakeholders.

Info Days (Students & Staff) + Board Presentations:

Planned and delivered successful Info Days across all partner institutions, creating arenas to share information about ARTEMIS and support engagement at local level. All partners presented the alliance and its mission to the boards, securing leadership alignment and increased strategic awareness.

LinkedIn Presence:

Launched and built the ARTEMIS LinkedIn page, strengthening external visibility and providing a platform to share milestones, events, and achievements from across the alliance.

Coordination Meeting in Greece:

Organised the WP7 coordination meeting at the University of Ioannina, reinforcing cross-partner collaboration and establishing shared priorities for the year ahead.

With this combined effort, WP7 has made ARTEMIS more recognisable and accessible.

The strong engagement from students, staff, and leaders shows that ARTEMIS is becoming a shared project—something people want to use, contribute to, and help shape.

Closing Statement
Thank you to all students, staff, and partners who made this journey possible. Together, we are shaping the future of European higher education.

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